

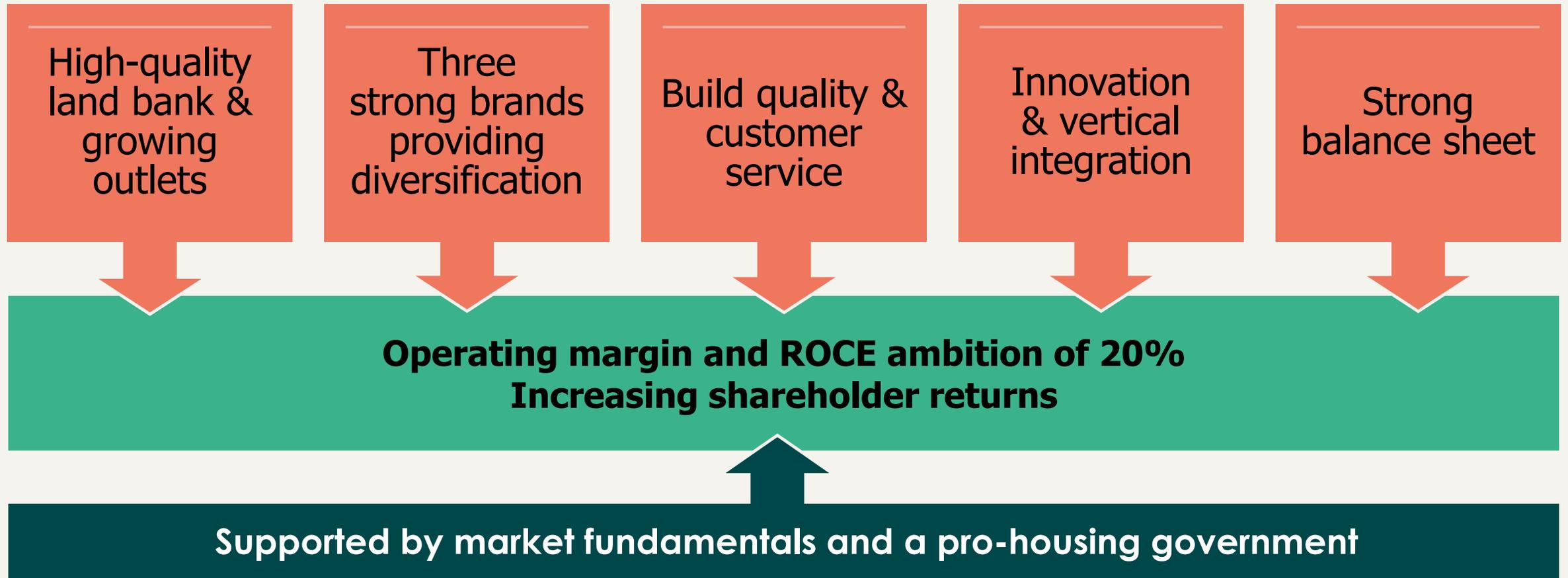
STRONG GROWTH; STRONG PLATFORM FOR FURTHER GROWTH

Full Year Results Presentation

10 March 2026



Growing returns into the medium-term



Strong performance in a challenging market

Delivery of clear strategy is driving continued growth

Underlying PBT

£446m

up 13%

Underlying EPS

100.7p

up 9%

Outlets

277

up 3%

Net private sales per outlet per week

0.70

0.59 ex bulk, up 4%

Completions

11,905

up 12%
1,758 bulk sales, up 21%

HBF score

5-star

4th consecutive year

Owned and controlled landbank +3%

84,879

70,236 plots owned

Current total forward order book +6%

£1.80bn

Private forward order book
£1.25bn, up 9%

**DISCIPLINED
INVESTMENT
DRIVING
GROWTH**

Andrew Duxbury
Chief Financial Officer



Delivering growth

	2025	2024	Change
New home completions	11,905	10,664	+12%
Average selling price	£278,203	£268,499	+4%
New housing revenue	£3,312.0m	£2,863.3m	+16%
Gross profit	£656.3m	£582.4m	+13%
Gross margin – New housing	19.8%	20.3%	(50)bps
Operating profit	£472.1m	£405.2m	+17%
Operating margin – New housing	14.3%	14.1%	+20bps
Profit before tax	£445.6m	£395.1m	+13%
Earnings per share	100.7p	92.1p	+9%
Dividend per share	60p	60p	-
Net cash generated from operations (pre working capital)	£487.9m	£419.6m	+16%
Net land spend	£541.3m	£437.0m	+24%
12 month rolling ROACE	11.7%	11.1%	+60bps
Net asset value per share	1,127p	1,096p	+3%

- **20% increase in completions over 2 years**
- **24% increase in PBT over 2 years**

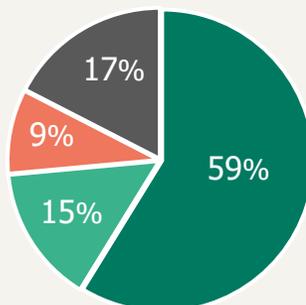
All figures stated before exceptional items, goodwill impairment and includes land creditors where applicable

Delivering homes that are affordable

Completions:

- 8% increase in private completions, including 21% increase in BTR investors
- 32% of private completions to first-time buyers
- 16% increase in Charles Church completions

Completions split



- Persimmon
- BTR investors
- Charles Church
- Partnerships

Average selling price:

- Private ASP growth of 5%
- 54% of private sales were below £300k
- Persimmon Homes private ASP c.19% lower than new build national average
- Incentive usage on completions of c.4.7%

	2025	2024	Change
Legal completions			
Private	9,830	9,075	+8%
Partnerships	2,075	1,589	+31%
Total	11,905	10,664	+12%

Average selling price

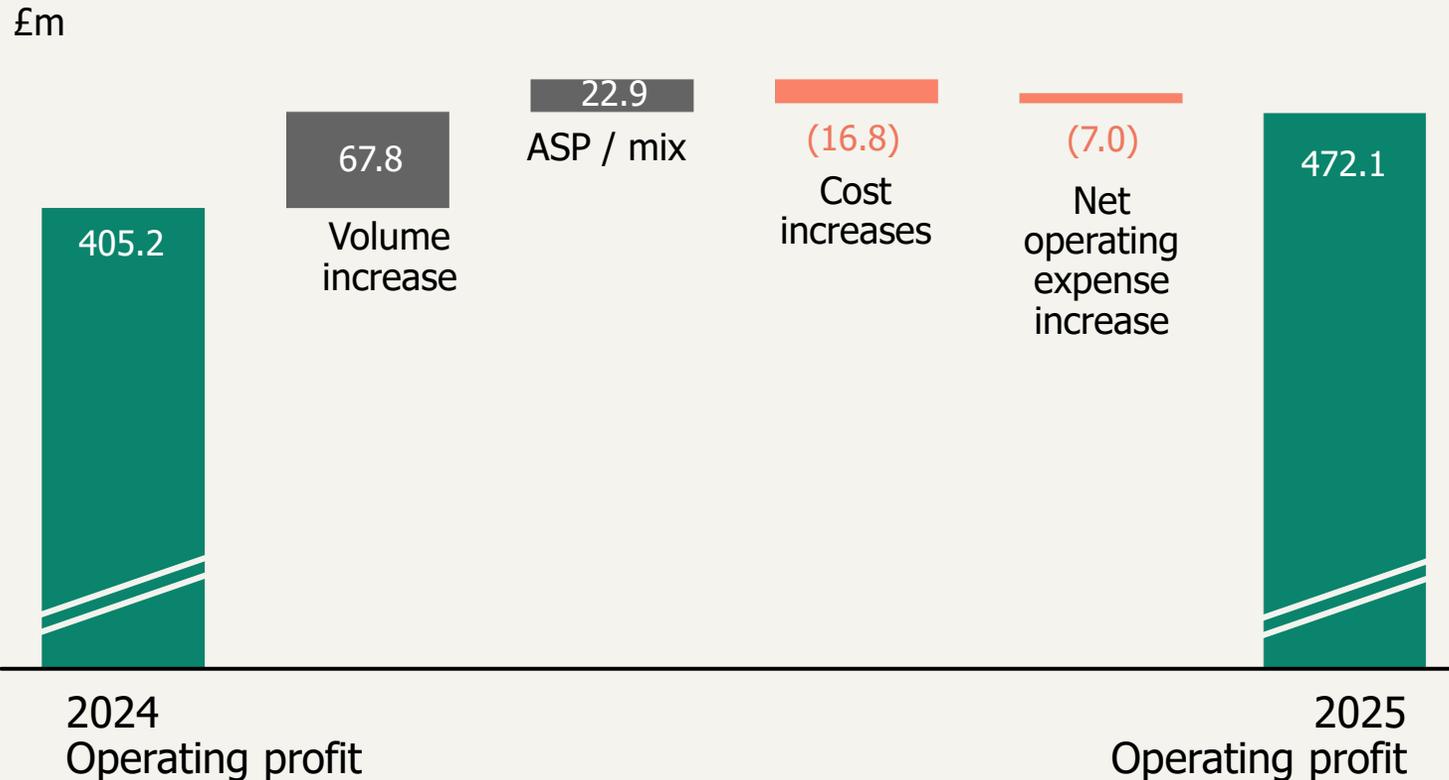
Private	£301,392	£287,162	+ 5%
Partnerships	£168,347	£161,916	+ 4%
Group	£278,203	£268,499	+ 4%

New housing revenue

Private	£2,962.7m	£2,606.0m	+ 14%
Partnerships	£349.3m	£257.3m	+ 36%
Total	£3,312.0m	£2,863.3m	+ 16%

Profit growth driven by increased volume and operational excellence

17% increase in underlying operating profit



- Significant volume increase; product mix has reduced gross margin
- Operating expenses reduced to 6.2% of revenue (2024: 6.5%)
- Exceptional charges of £44.9m, all as previously guided:
 - Costs relating to building remediation
 - CMA voluntary contribution
 - Offset by profit on sale of FibreNest

Operating profit reconciliation

Underlying operating profit	£472.1m
Exceptional charge	£(44.9)m
Goodwill impairment	£(3.4)m
Reported operating profit	£423.8m

All figures stated before exceptional items and goodwill amortisation/impairment

Further progress on building safety

Completed or on site on 77% of known developments

Identified developments	31 Dec 2025	31 Dec 2024
Recently made aware and under investigation	1	1
Pre-tender preparation on-going	4	9
Live tender process	3	-
Sub-total: progressing through tender	8	10
Progressing to contract	8	8
Contracted but works yet to start	4	4
Sub-total: pre-works starting	20	22
Currently on site	24	21
Sub-total: to complete	44	43
Completed developments	43	40
Total identified developments	87	83
Provision at period end	£226m	£235m

- All known buildings assessed; over 90% fully tendered
- £61m of work performed in year to 31 December 2025
- Additional £40m provision in period to address four new developments identified in year and following a review of projected costs to complete
- Balance sheet provision reduced to £226m
- Expect the bulk of remaining spend over the next two years
- Continue to pursue supply chain recoveries

A strong balance sheet for growth

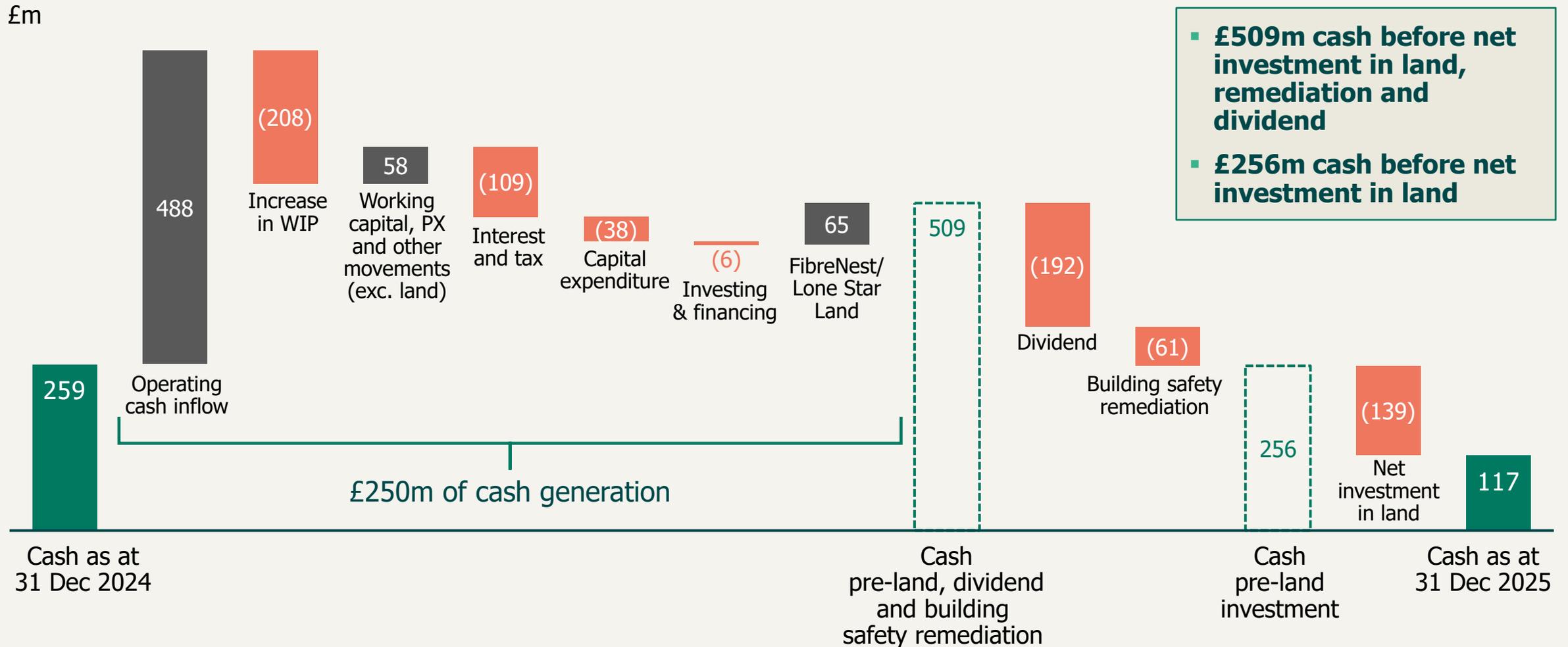
	2025	2024	Change
Land	£2,592m	£2,266m	+£326m
Work in progress	£1,634m	£1,426m	+£208m
Land creditors	£623m	£423m	+£200m
Net cash	£117m	£259m	£(142)m
Legacy buildings provision	£226m	£235m	£(9)m
Net assets	£3,614m	£3,507m	+£107m
NAV per share	1,127p	1,096p	+31p
12m ROE ¹	9.0%	8.5%	+50bps
12m ROACE ²	11.7%	11.1%	+60bps

- Enhanced bank facilities to support growth
- Investment in land and WIP to drive future growth
- PX stock of £199m at 31 December 2025
- Adjusted gearing of 14%
- Legacy buildings provision at £226m, latest best estimate of costs to complete on all our affected buildings
- Net asset value per share increased to 1,127p
- Improved return on equity

1. 12 month rolling profit after tax pre net exceptional charge generated from the average of the opening and closing total equity for the 12 month period

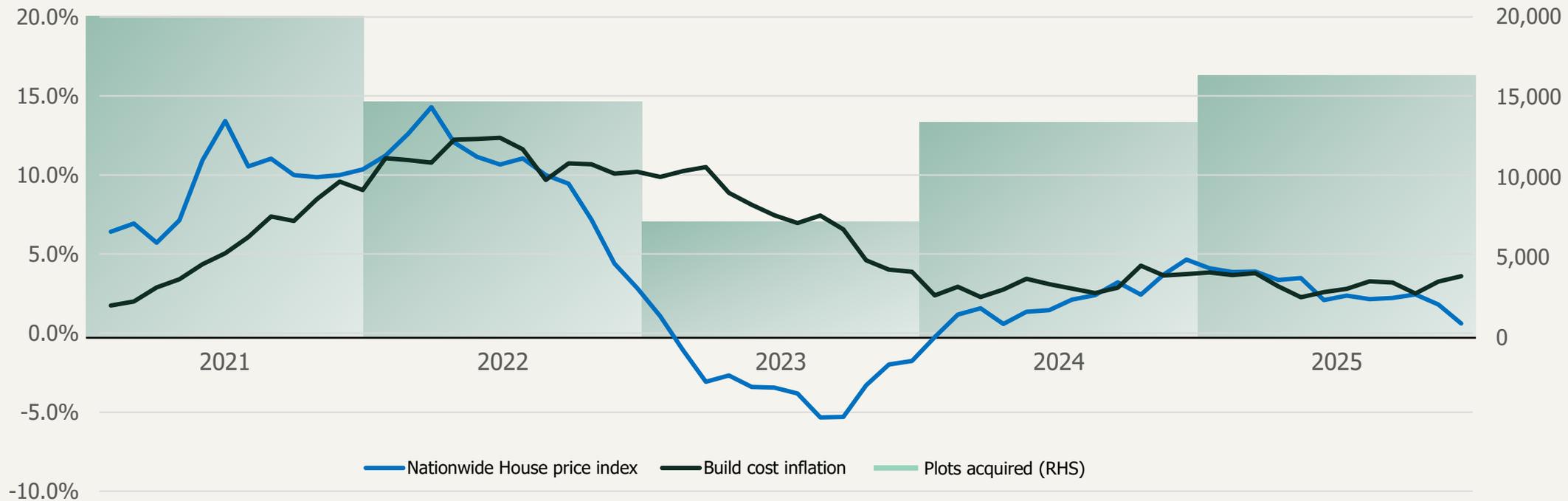
2. 12 month rolling average calculated on operating profit before net exceptional charge and goodwill impairment and total capital employed (including land creditors)
Capital employed being the Group's net assets less cash and cash equivalents plus land creditors

Disciplined cash deployment for growth



Increased land activity since inflation stabilised

HPI/BCI and plots acquired



- 82,235 plots owned at 1 Jan 2024 were impacted by high build cost inflation
- 33% increase in build cost since Jan 2021
- High net build cost inflation remains in the cost base

Balance sheet supports disciplined land investment

	Number of plots	Assumed average revenue ¹	Average plot cost	Cost to assumed revenue ¹
Plots owned with detailed planning	40,215	£284,312	£38,080	13.4%
Plots owned proceeding to planning	30,021	£307,810	£37,193	12.1%
Total owned	70,236	£294,356	£37,701	12.8%
Plots under control	14,643	£283,129	£37,100	13.1%
Total owned and under control Dec 2025	84,879	£292,419	£37,597	12.9%
Total owned and under control Dec 2024	82,084	£275,926	£32,169	11.7%

- Total owned and under control plots up 2,795
- Further c.3,300 plots proceeding to contract
- Good visibility over future outlet openings supporting our ambition to grow our outlet base to at least 300
- Land cost to anticipated revenue up, reflecting lower conversion from strategic land, the purchase of more serviced land in the period (resulting in lower future infrastructure costs) and higher weighting towards purchases in the south

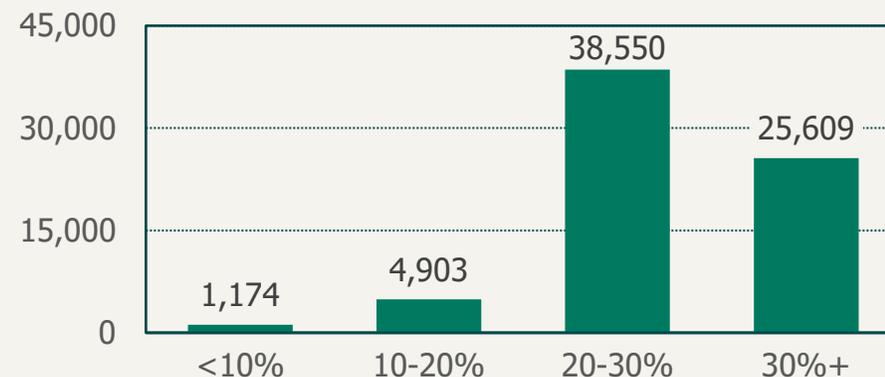
1. Based on ASP assumed as at 31 December 2025

Good quality land portfolio will drive margin growth

- High levels of confidence over the quality of our land holdings
- Embedded site gross margin of c.28% in owned land holdings:
 - Lower proportion of strategically sourced additions to owned and controlled land bank in 2025 - timing
- c.78% of plots expected to deliver site gross margin in excess of 25% on current cost and revenue basis
- c.75% of 2026 expected delivery on land acquired prior to 2024
- c.55% of 2027 expected delivery on land acquired prior to 2024

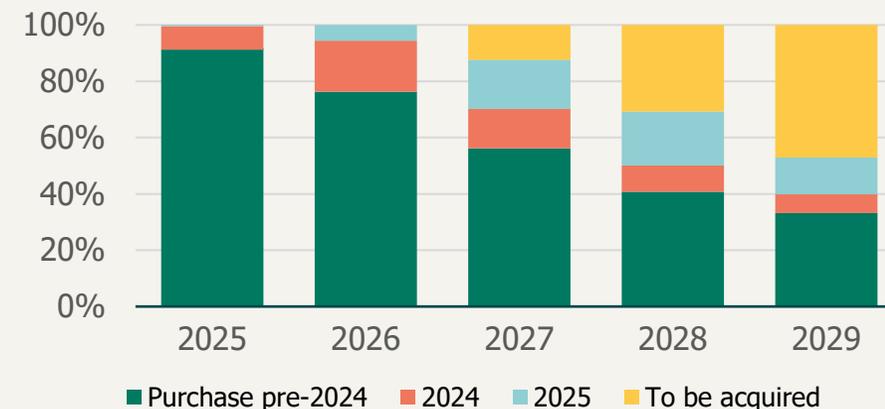
Newer land acquisitions and overhead leverage support our 20% medium-term operating margin target

Land plots by site gross margin (as at 31 Dec 2025)



Estimated weighted average site gross margin - based on assumed revenues and costs at 31 December 2025 and normalised output levels

Completions by tenure of land



Clear priorities for capital allocation

Full year dividend of 60p per share



Strong balance sheet and low leverage

Maintain a strong balance sheet through the cycle and prioritise building remediation works



Investment in growth and capabilities

Investment in new and existing sites to continue outlet growth
M&A only where it meets strict financial criteria



Sustainable ordinary dividend

Well covered by profits over the cycle



Return any excess capital to shareholders

Special dividend or share buybacks

Financial outlook

Continued growth

	2025	2026
New home completions	11,905	12,000-12,500
Net finance expense	£26.5m	£35-45m
Underlying profit before tax	£445.6m	In line with market expectations ¹
Tax rate	28.1%	29%
Net land spend ²	£541.3m	£450m-£600m
Building safety remediation spend	£61.1m	c.£100m
Net cash/(debt)	£117.0m	£(100)m-£100m
Land creditors	£623.4m	£550m-£650m

- Guidance assumes market conditions remain stable and impact of current conflict is short
- Pace of margin recovery continues to be impacted by embedded inflation, affordability constraints and increasing industry-wide costs
- Most of 2026 delivery on sites with embedded inflation
- Operating profit growth towards the upper end of market expectations¹
- Finance costs includes imputed interest on land creditors
- Underlying profit before tax in line with current market expectations¹

1. Company compiled full year 2026 consensus as at 6 March of 12,136 homes, an underlying operating profit range of £486m to £517m and underlying profit before tax mean of £470m

2. Net cash spend on land in the year

CONTINUED GROWTH ON A STRENGTHENED PLATFORM

Dean Finch
Group Chief Executive



Delivering growth now and positioning for future growth

Key enablers	2025 delivery	Future growth
High-quality land bank & growing outlets	 Growth in outlets; investment in short-term and strategic land bank at good margins	 Improved pipeline visibility; driving margin improvement into medium term; on-track for 300 outlets
Diversification through three strong brands, all well-positioned at the value end of their respective markets	 Enhanced all three brands' marketing, quality and efficiency; growth in all three brands	 Complementary brands driving sales and land opportunities; current forward order book up
Consistently strong build quality and customer service	 Delivery step-change while maintaining improved reputation; Trustpilot 'Excellent' & HBF 5-star	 Platform for further growth in enquiries and sales and enabling new partner relationships
Investing in vertical integration and innovation	 New automated Space4 timber frame and roof truss lines; enhanced digital controls	 Driving cost and efficiency benefits; improving build times and reducing cost of reworks
Strong balance sheet	 Continued disciplined investment and further progress on building safety remediation	 Strong platform for future investment and capital allocation flexibility

We are building more routes to more markets to build more homes and drive returns

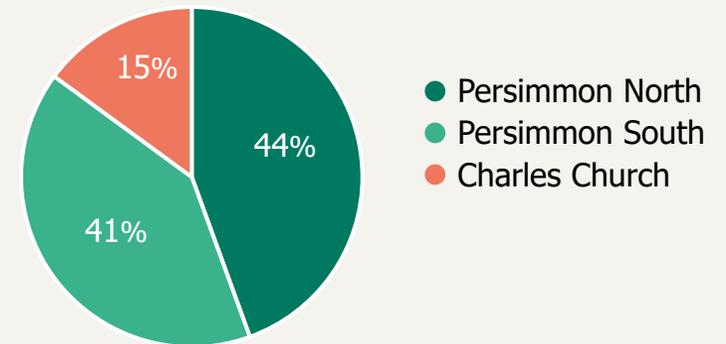
High-quality land bank and growing outlets

Driving growth from strong planning performance

- 16,309 plots added to the land bank:
 - Thetford, 673 plots
 - Tamworth, 1,270 plots
 - Rugeley, 273 plots
- Outlets up 3% to 277, compared to a 2% decline in the industry¹
- Solid planning progress with 12,815 plots receiving detailed approval:
 - Hull Rd, York 153 plots (right)
- 68 accelerator sites identified with 43 sites already proceeding to application:
 - 25 of which expected to be submitted by end of Q1
- 2 sites submitted immediately to phase 2 of Government New Homes Accelerator scheme



Land bank split – owned and under control



A platform for growth

- Total land holdings 84,879 plots up >3%; bought at the right price, driving medium-term margins
- Good pipeline of new outlet openings; more than 100 further planned for 2026; on track to achieve 300 outlets

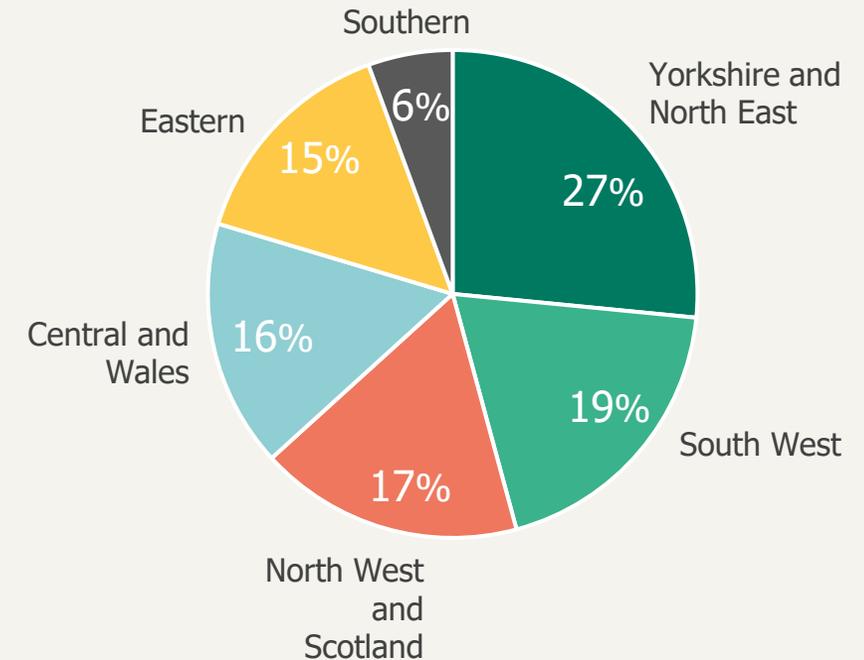
1. HBF industry data based on 12 months to 31 December 2025

Strategic land driving value and volume

Investment in capability underpins future growth and margin

- 47% of completions from strategic land in 2025
- Over 77k plots within strategic land bank, up 10%:
 - c.10k plots added in 2025 across 30 sites
 - Good geographic spread of land across the country
 - Good pricing secured, supporting medium-term margin improvement
 - c.50% expected to secure planning within five years
- Improved reputation in recent years has provided new opportunities
- Acquisition of land promotor in Midlands with further c.9k potential plots:
 - Complementing our existing and growing strategic land team
- Larger sites support our three-brand strategy

Strategic land - geographic split



A platform for growth

- Strong and growing pipeline of future land
- Gross margins are typically 300-500bps higher
- NPPF and planning reform provide opportunities for acceleration

Diversification through three strong brands

Investment strengthened position in respective markets



- **Market:** affordable, good value; well-placed to meet homeownership aspirations
- **Customer:** improved design, placemaking and marketing driving interest
- **Efficiency:** enhanced standardisation; build programme improvements; more use of VI

2025 delivery

+7%



Charles Church

- **Market:** value-oriented premium; broadening market and complementing Persimmon
- **Customer:** reinvigorated brand; new house type range; bespoke marketing
- **Efficiency:** new markets and land opportunities; dual-flagging and delivery through existing teams; halo effect; margin benefit

+16%



- **Market:** increasingly trusted partner in growing market segment
- **Customer:** national footprint; core Persimmon product aligns with BTR and RP market
- **Efficiency:** tailored house types to partner requirements; delivered through existing teams

BTR +21%

AH +31%

A platform for growth

- Three distinct brands serving unique markets; together provide a dynamic platform to drive our medium-term ambitions
- More routes to more markets to deliver more homes and growing returns

Towcester, Northamptonshire

Persimmon (The Furlongs) - Prices from £185,000 to £499,950



Charles Church (The Farriers) - Prices from £529,995 to £759,995



Volume up while high standards maintained

Quality and service embedded

- Further 3.5% improvement in Construction Quality Review 'Build Compliance' score:
 - 31% improvement since 2021
- Reset build programmes: improving quality, reducing costs, building more homes:
 - Additional Independent Quality Controllers employed
 - Granular analysis of data to drive improvements
- Fourth consecutive year of 5-star homebuilder status
- Trustpilot remains best ever at 4.6 stars for both Persimmon and Charles Church, both rated 'Excellent'
- New Customer Care Academy launched:
 - Partnership with Institute of Customer Service

Trustpilot



A platform for growth

- Consistent quality and service bedrock in competitive market
- Generates new land opportunities, suppliers and partners; employer of choice
- Efficiency benefits from Build Right, First Time, Every Time

HBF Home Builders Federation



Customer Satisfaction 2025

Quality and efficiency through vertical integration

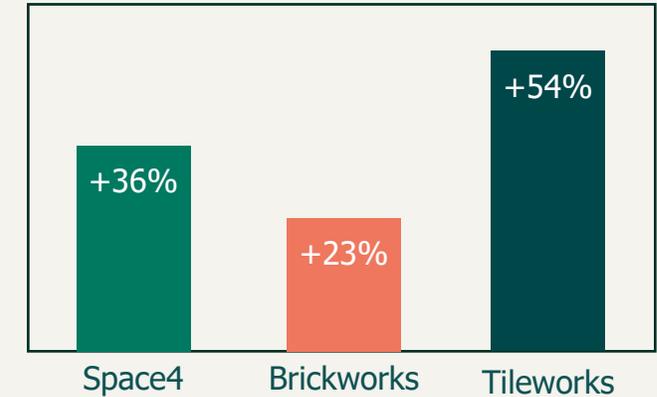
In-house materials the preferred choice

- Vertical integration essential to meet medium-term targets
- Significant increase in output across all factories in 2025:
 - **Space4**: new robotic roof truss line
 - **Brickworks**: additional capacity being added
 - **Tileworks**: now first-choice product in every region
- Broader innovation programme includes significant AI component

A platform for growth

- Increased build speed and efficiency c.£10k/plot saving by end of decade
- Off-site manufacture enabling a step change in volume growth

Factories growth in output



Current trading

Total forward order book up 6%

Current total forward order book
(including completions post 31 Dec)

	Units	ASP	Revenue
1 March 2026	7,493	£239,832	£1,797m
2 March 2025	7,377	£228,858	£1,688m
Movement v 2025	+2%	+5%	+6%

Current private forward order book
(including completions post 31 Dec)

	Units	ASP	Revenue
1 March 2026	4,110	£304,736	£1,252m
2 March 2025	3,971	£288,542	£1,146m
Movement v 2025	+4%	+6%	+9%

- Total current forward order book up 6% YoY to £1.80bn
- Private forward order book up 9% YoY to £1.25bn
- Good private sales in first 9 weeks of 2026:
 - Up 11% including bulk to 199 per week (2025: 179); net sales rate 0.73 (2025: 0.67)
 - Up 6% excluding bulk to 167 per week (2025: 158); net sales rate 0.61 (2025: 0.59)
- Pricing is robust:
 - ASP up 5% in total forward order book
 - Private ASP up 6% in forward order book
- Incentives running at c.5% YTD

A platform for growth

- A good start to 2026

Our strategy will continue to drive growth

2025 result demonstrates our strategy is delivering

- Self help driving growth and disciplined investment reinforcing trajectory
- Macro picture mixed:
 - Planning reform is supportive, but impact yet to be felt
 - Mortgage availability has been improving; real wage growth has been improving affordability
 - Our mortgage qualification rates have improved despite wider market mortgage approvals remaining subdued
- Closely monitoring any impact from geopolitical uncertainty:
 - Private sales: sentiment is key but recent sales have been strong
 - Partnerships: HA funding mostly secured; BTR funding largely drawn
 - Build cost inflation: advanced build and procurement agreements will help contain inflation in 2026
- Current trading:
 - Investors sales book is building
 - Total forward order book up – private sales up 9%
 - Build cost inflation so far this year muted
- If the conflict and its impact is short, anticipating further growth in 2026:
 - 12,000-12,500 units – percentage sold is in line with this time last year
 - Similar margin progression to 2025
- Medium-term ambition of 20% operating margin and 20% ROCE and increasing shareholder returns

We are building more routes to more markets to build more homes and drive returns

Appendices



1. Underlying trading performance
2. Underlying trading per plot
3. Trading performance – Brand
4. Completions mix
5. Balance sheet – key items
6. Cash flow
7. Forward order book
8. Monthly mortgage approvals
9. Net zero transition pathway

Underlying trading performance

New housing	2025		2024	
	Total	% of revenue	Total	% of revenue
Revenue	£3,312.0m		£2,863.3m	
Cost of sales:				
land cost	£(382.2)m	(11.5)%	£(340.2)m	(11.9)%
build and other direct costs	£(2,273.5)m	(68.7)%	£(1,940.7)m	(67.8)%
Total cost of sales	£(2,655.7)m	(80.2)%	£(2,280.9)m	(79.7)%
Underlying gross profit	£656.3m	19.8%	£582.4m	20.3%
Operating expenses	£(205.6)m	(6.2)%	£(187.0)m	(6.5)%
Other operating income	£21.4m	0.7%	£9.8m	0.3%
Underlying operating profit	£472.1m	14.3%	£405.2m	14.1%
Finance income	£11.4m		£11.1m	
Finance costs	£(37.9)m		£(21.2)m	
Underlying pre-tax profit	£445.6m		£395.1m	
Net exceptional charge	£(44.9)m		£(34.4)m	
Goodwill impairment	£(3.4)m		£(1.6)m	
Reported pre-tax profit	£397.3m		£359.1m	

Underlying trading per plot

New housing per plot	2025	2024	Change	2025	2024	Change
Revenue	£278,203	£268,499	+3.6%	100.0%	100.0%	
Land costs	£(32,102)	£(31,907)	+0.6%	(11.5)%	(11.9)%	+0.4%
Build and other direct costs	£(190,977)	£(181,982)	+4.9%	(68.7)%	(67.8)%	(0.9)%
Gross profit¹ / margin	£55,124	£54,610	+0.9%	19.8%	20.3%	(0.5)%
Operating expenses	£(17,269)	£(17,539)	(1.5)%	(6.2)%	(6.5)%	+0.3%
Other operating income	£1,794	£916	+95.9%	0.7%	0.3%	+0.4%
Operating profit² / margin	£39,649	£37,987	+4.4%	14.3%	14.1%	+0.2%

1. Stated before net exceptional charge (2025: £39.8m; 2024: £2.0m)

2. Stated before net exceptional charge (2025: £44.9m; 2024: £34.4m) and goodwill impairment (2025: £3.4m; 2024: £1.6m)

Trading performance - Brand

New housing		2025	2024	Change
		No.	No.	
Units	Persimmon	8,730	8,128	+7%
	Charles Church	1,100	947	+16%
	Partnerships	2,075	1,589	+31%
	Total	11,905	10,664	+12%
		£	£	
Average Selling Price	Persimmon	286,145	273,318	+5%
	Charles Church	422,402	405,983	+4%
	Partnerships	168,347	161,916	+4%
	Group	278,203	268,499	+4%
		£m	£m	
Revenue	Persimmon	2,498.1	2,221.5	+12%
	Charles Church	464.6	384.5	+21%
	Partnerships	349.3	257.3	+36%
	Total	3,312.0	2,863.3	+16%

New housing		2025	2024	Change
		£m	£m	
Gross Profit¹	Persimmon	497.4	444.7	+12%
	Charles Church	101.4	94.0	+8%
	Partnerships	57.5	43.7	+32%
	Total	656.3	582.4	+13%
Gross Margin²	Persimmon	19.9%	20.0%	(10)bps
	Charles Church	21.8%	24.4%	(260)bps
	Partnerships	16.5%	17.0%	(50)bps
	Total	19.8%	20.3%	(50)bps

1. Stated before exceptional charge (2025: £39.8m, 2024: £2.0m)

2. Stated before exceptional charge (2025: £39.8m, 2024: £2.0m) and based on new housing revenue

Completions mix

	2025		
	Open market	Bulk	Total
	No.	No.	No.
Persimmon	6,996	1,734	8,730
Charles Church	1,076	24	1,100
Total Private	8,072	1,758	9,830
Partnerships			2,075
Total			11,905

	2024		
	Open market	Bulk	Total
	No.	No.	No.
Persimmon	6,693	1,435	8,128
Charles Church	926	21	947
Total Private	7,619	1,456	9,075
Partnerships			1,589
Total			10,664

	Change		
	Open market	Bulk	Total
	%	%	%
Persimmon	+5%	+21%	+7%
Charles Church	+16%	+14%	+16%
Total Private	+6%	+21%	+8%
Partnerships			+31%
Total			+12%

Balance sheet – key items

	Dec 2025	Dec 2024	Change
Work in progress	£1,634.0m	£1,426.3m	+\$207.7m
Land	£2,592.0m	£2,265.5m	+\$326.5m
Land creditors	£623.4m	£423.2m	+\$200.2m
Part exchange	£198.8m	£154.4m	+\$44.4m
Shared equity loans	£25.7m	£29.0m	£(3.3)m
Net cash	£117.0m	£258.6m	£(141.6)m
Shareholders' funds	£3,614.1m	£3,506.6m	+\$107.5m
Capital employed	£3,497.1m	£3,248.0m	+\$249.1m
Capital employed (inc. land creditors)	£4,120.5m	£3,671.2m	+\$449.3m
Net asset value per share	1,127.0p	1,096.1p	+30.9p
Capital Returns (paid)	£192.1m	£191.8m	+\$0.3m
Value per share	60p	60p	-

Cash flow

£m	H1 2025	H2 2025	FY 2025	FY 2024
Operating cash generated (before working capital movements)	182.9	305.0	487.9	419.6
Movement in working capital:				
Increase in gross land	(23.0)	(304.1)	(327.1)	(160.8)
(Decrease) / increase in land creditors	(26.6)	214.9	188.3	47.4
Net land movement	(49.6)	(89.2)	(138.8)	(113.4)
(Increase) / decrease in WIP, part exchange and showhouses	(284.2)	21.2	(263.0)	(39.5)
Other working capital movements	90.7	(38.3)	52.4	(79.8)
Cash flow (absorbed) / generated from operations	(60.2)	198.7	138.5	186.9
Net interest and similar charges paid	(2.1)	(10.8)	(12.9)	(4.2)
Tax paid	(44.2)	(51.9)	(96.1)	(97.8)
Acquisition of subsidiary	-	(3.5)	(3.5)	-
Disposal of a business	-	68.1	68.1	-
Acquisition of loan note	-	-	-	(17.5)
Net capital expenditure	(25.2)	(12.6)	(37.8)	(27.5)
Cash flow before dividends, share transactions and financing	(131.7)	188.0	56.3	39.9
Net share transactions	(1.5)	1.7	0.2	(0.1)
Capital return paid to Group shareholders	-	(192.1)	(192.1)	(191.8)
Cash flow before financing	(133.2)	(2.4)	(135.6)	(152.0)
Lease capital payments	(2.4)	(2.7)	(5.1)	(4.0)
Payment of Partnership liability to pension scheme	-	-	-	(4.6)
Bank fees paid	-	(0.9)	(0.9)	(0.9)
Decrease in cash	(135.6)	(6.0)	(141.6)	(161.5)

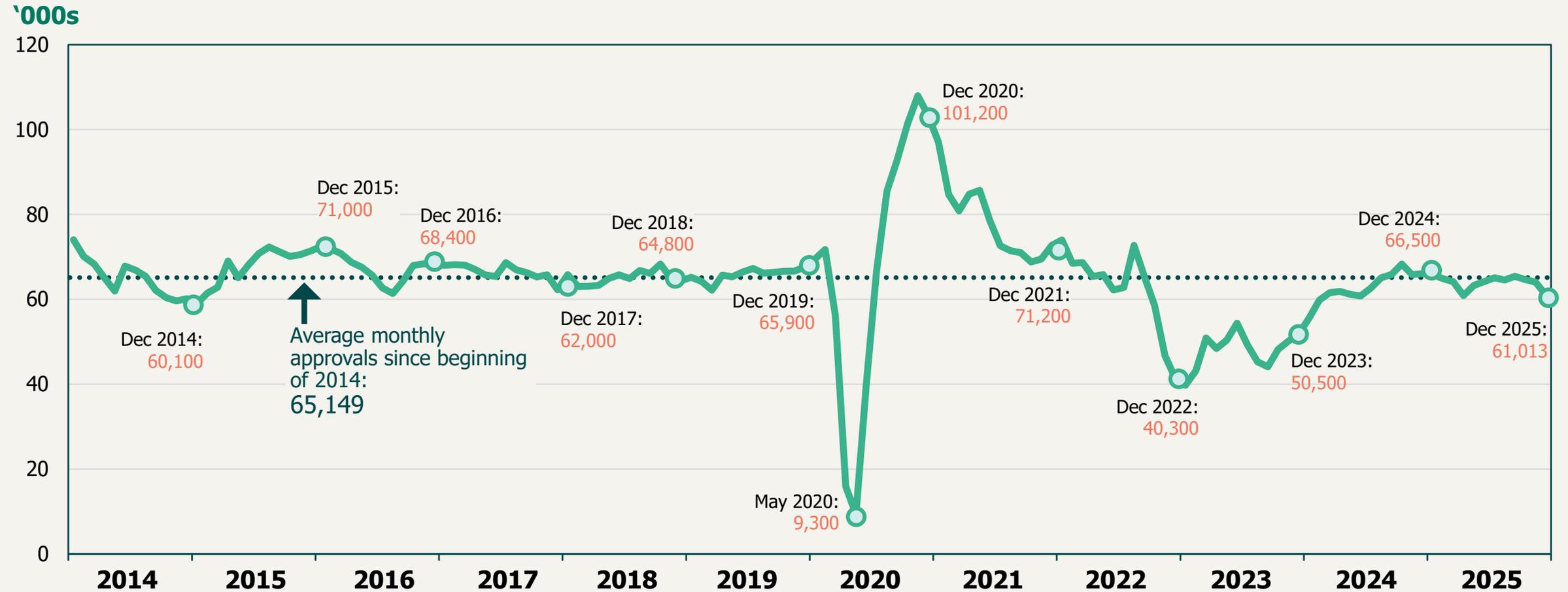
Forward order book

Forward order book	31 December 2025			31 December 2024			Change		
	Units	ASP	Revenue	Units	ASP	Revenue	Units	ASP	Revenue
Private	2,318	£293,406	£680m	2,360	£276,857	£653m	(1.8)%	+6.0%	+4.1%
Housing Association	3,077	£160,056	£492m	3,110	£158,334	£493m	(1.1)%	+1.1%	-
Total	5,395	£217,351	£1,172m	5,470	£209,470	£1,146m	(1.4)%	+3.8%	+2.3%

Current forward order book (including completions post year-end)	1 March 2026			2 March 2025			Change		
	Units	ASP	Revenue	Units	ASP	Revenue	Units	ASP	Revenue
Private	4,110	£304,736	£1,252m	3,971	£288,542	£1,146m	+3.5%	+5.6%	+9.3%
Housing Association	3,383	£160,980	£545m	3,406	£159,272	£542m	(0.7)%	+1.1%	+0.4%
Total	7,493	£239,832	£1,797m	7,377	£228,858	£1,688m	+1.6%	+4.8%	+6.4%

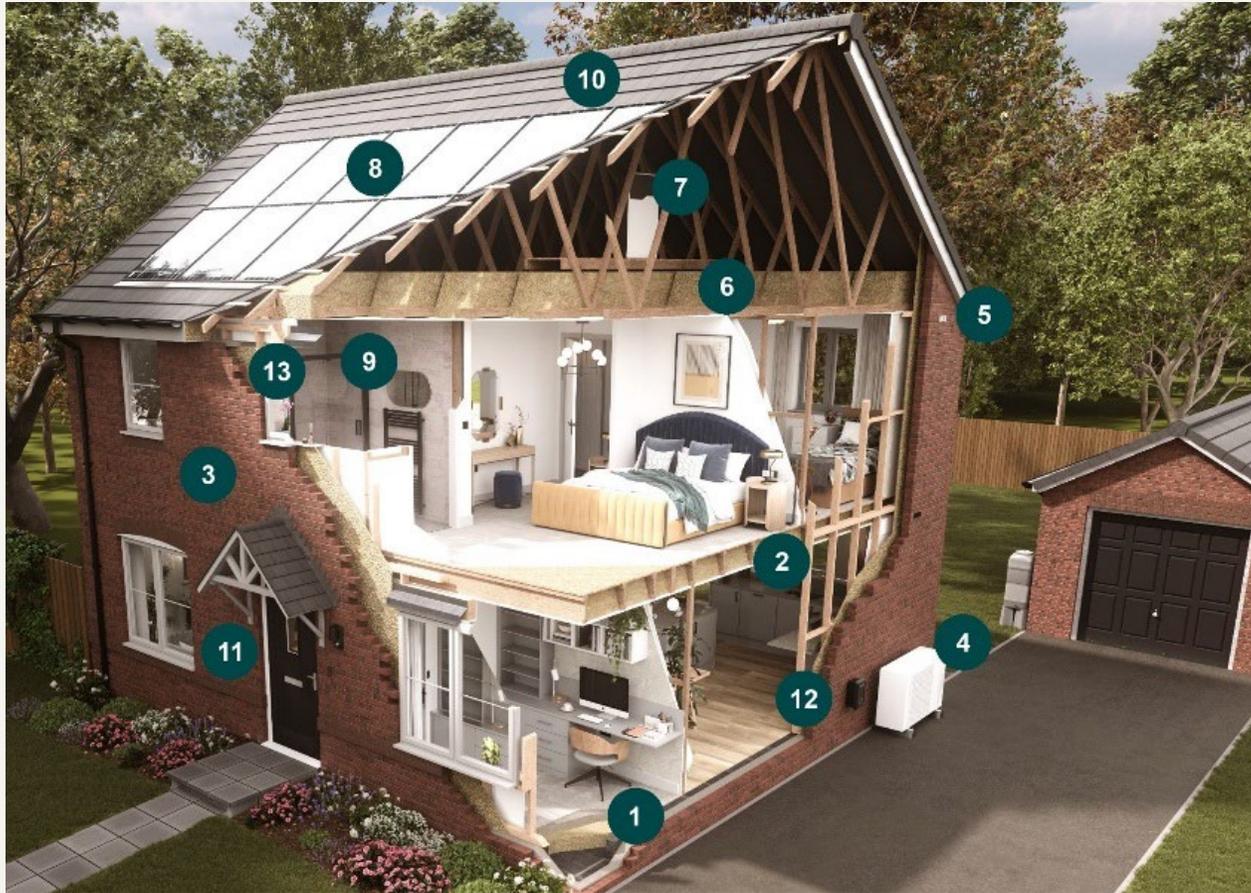
Monthly mortgage approvals

Stable in the year



Source: Bank of England

Net zero transition pathway



- 1** Thermally efficient ground floor
- 2** Panelised off-site manufacturing using Space4 fully insulated timber frame
- 3** Gen4 bricks from our Brickworks factory
- 4** Air-source heat pump*
- 5** Swift brick
- 6** Thermally efficient loft roll insulation
- 7** Photovoltaic inverter
- 8** Integrated photovoltaic panels
- 9** Wastewater heat recovery from shower
- 10** Roof tiles from our Tileworks factory
- 11** High-performance windows and doors
- 12** EV charging point
- 13** Highly efficient water fittings

*Air-source heat pump shown here for illustration purposes only. Usually located in rear garden.

Disclaimer

Important Notice

Some of the information in this document may contain projections or other forward-looking statements regarding future events or the future financial performance of Persimmon Plc and its subsidiaries (the Group). You can identify forward-looking statements by the terms such as “expect”, “believe”, “anticipate”, “estimate”, “intend”, “will”, “could”, “may” or “might”, the negative of such terms or similar expressions. Persimmon Plc (the Company) wishes to caution you that these statements are only predictions and that actual events or results may differ materially and as such undue reliance should not be placed on these statements. The Company does not intend to update these statements to reflect events and circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events. Many factors could cause the actual results to differ materially from those contained in projections or forward-looking statements of the Group, including among others, general economic conditions, the competitive environment as well as many other risks specifically related to the Group and its operations. Past performance of the Group cannot be relied on as a guide to future performance.

Please see the most recent Annual Report and Accounts of Persimmon plc and other disclosures through the Regulatory News Service (“RNS”) for further details of risks, uncertainties and other factors relevant to the business and its securities.